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KEY=A - COHEN SWANSON

Commissioning and a Population Approach to Health Services Decision Making *Oxford University Press* There has been increasing emphasis on actively taking a population approach to the commissioning (planning and securing) of health services in England. Commissioning and a Population Approach to Health Services Decision-Making is a valuable tool for those working in health services commissioning at any level, public health professionals, students and trainees, or anyone looking to learn about the process of commissioning for health services. The focus of this book is on real-life relevance and application. Based on over two decades of experience in the field, it explores what commissioning is really about, its role in improving the population's health, and the practical opportunities to move the effort in that direction. It brings together fundamental topics to health services decision-making for populations, with a fresh emphasis on a practical commissioning perspective. Core concepts, or 'navigation tools', help to unlock day to day commissioning challenges such as the scoping of a health issue from a population perspective, making sense of different types of evidence, purposeful use of health intelligence, effective preventive opportunities, prioritisation, and many other topics. This book covers the key opportunities for applying a population perspective to the nuts and bolts of commissioning as well as to the more strategic level challenges in commissioning practice. Whilst each topic provides a pertinent component in itself, in combination the collection forms a comprehensive armoury for commissioning for health gain and decision-making for populations. Commissioning and a Population Approach to Health Services Decis *Oxford University Press, USA* This book is a practical, all-in-one guide for commissioning health services for populations. It concerns the practice of ensuring there is an appropriate range of services for populations and the decision-making related to looking after a population's health. Its dedication to the commissioning perspective is unique. The Future of the Public's Health in the 21st Century *National Academies Press* The anthrax incidents following the 9/11 terrorist attacks put the spotlight on the nation's public health agencies, placing it under an unprecedented scrutiny that added new dimensions to the complex issues considered in this report. The Future of the Public's Health in the 21st Century reaffirms the vision of Healthy People 2010, and outlines a systems approach to assuring the nation's health in practice, research, and policy. This approach focuses on joining the unique resources and perspectives of diverse sectors and entities and challenges these groups to work in a concerted, strategic way to promote and protect the public's health. Focusing on diverse partnerships as the framework for public health, the book discusses: The need for a shift from an individual to a population-based approach in practice, research, policy, and community engagement. The status of the governmental public health infrastructure and what needs to be improved, including its interface with the health care delivery system. The roles nongovernment actors, such as academia, business, local communities and the media can play in creating a healthy nation. Providing an accessible analysis, this book will be important to public health policy-makers and practitioners, business and community leaders, health advocates, educators and journalists. Commissioning Healthcare in England Evidence, Policy and Practice This book provides a unique resource about research on commissioning in the United Kingdom's National Health Service. Using the outputs of an eight-year research project on commissioning, the book supports a greater understanding of how commissioning operates and how it can improve services and access, increase effectiveness and respond better to patient needs. The book covers a wide range of issues in commissioning and health service organization including the development and operation of Clinical Commissioning Groups (CCGs), commissioning through competition and cooperation, the use of contractual mechanisms in commissioning, and the commissioning infrastructure for public health. VISION FOR POPULATION HEALTH Towards a Healthier Future Commissioning Health and Wellbeing *SAGE* This new text supports commissioners in translating current aspirations for public mental and physical health into tangible commissioning strategies. At a time when there are major changes in commissioning arrangements, this book provides a carefully structured and comprehensive look at the resources designed to improve population health and wellbeing outcomes. It examines critically how these resources, both human and financial, can be used in practice, focusing on health and wellbeing as well as illness. The book takes a life-course approach and examines commissioning for children, working-age adults and older people. It will be valuable reading for those taking postgraduate courses in commissioning and leadership and management in a healthcare context, as well as broad courses on public health and health promotion. Chris Heginbotham OBE FRSPH is Visiting Professor at the University of Cumbria and Emeritus Professor of Mental Health Policy and Management at the University of Central Lancashire. Karen Newbigging is a Senior Lecturer in the Health Services Management Centre at the University of Birmingham and is a Chartered Psychologist and Associate Fellow of the British Psychological Society. Governance, commissioning and public health *Policy Press* Drawing on in-depth case studies across England, this book argues that governance and population health are inextricably linked. Using original research, it shows how these links can be illustrated at a local level through commissioning practice related to health and wellbeing. Exploring the impact of governance on decision-making, Governance, commissioning and public health analyses how principles, such as social justice, and governance arrangements, including standards and targets, influence local strategies and priorities for public health investment. In developing 'public health governance' as a critical concept, the study demonstrates the complexity of the governance landscape for public health and the leadership qualities required to negotiate it. This book is essential reading for students, academics, practitioners and policy-makers with an interest in governance and decision-making for public health. Commissioning for Health and Social Care *SAGE* This practical text takes you methodically and logically through the challenging task of commissioning and procuring public services across the health and social care sector. Split into four parts, it moves step-by-step through each stage of the commissioning cycle established by the Institute: Plan Do Review Analyse Chapters include key terms which support learning, case studies which help you apply the theory to different contexts and exercises which encourage reflection. The book is essential reading for those taking postgraduate courses in commissioning and those studying management and leadership in health and social care at postgraduate level. It is also valuable reading for professionals working in the health and social care sector. Population Health Systems Going Beyond Integrated Care Values-Based Commissioning of Health and Social Care *Cambridge University Press* Health and social care commissioning is a values-driven as well as evidence-driven enterprise. However, whereas there has been an expectation that the evidence-base of commissioning should be made fully explicit, the corresponding values-base has been left largely implicit. The book addresses this subject through a detailed discussion of values and values-based practice, illustrated with case examples, and by developing a critique of existing commissioning. This approach enables commissioners to identify and make explicit the often diverse values of all those involved, whether as commissioners, providers or users of services. It provides a skills base and other support processes for working with differences in values held by all those engaged in making commissioning decisions. This will be essential reading for doctors, both experienced and in training, commissioning managers, professional staff in NHS Foundation Trusts and the private sector and all 'at the sharp' end of practice. Primary Care Diagnostics The Patient-Centred Approach in the New Commissioning Environment *CRC Press* Primary care diagnostics involves interpreting and applying information obtained directly from the patient. It re-emphasises the importance of the patient's input into the diagnostic process and of using investigations only after careful consideration has been given to the costs and benefits from both the patient's and the health service's perspectives. The first edition of this book, Patient-Centred Diagnosis, was acclaimed for returning the patient to the centre of diagnostic input and focusing on the interaction between doctor and patient. This revised and augmented new edition, Primary Care Diagnostics, expands on that success; it reflects the broader and equally important issues considered by clinicians or commissioners focusing on the diagnostic approach within primary care, and includes entirely new chapters on cancer and commissioning. Family doctors and other healthcare professionals in the primary care team will find this an enlightening guide. Private and commercial providers of primary care clinical assessment and diagnostic services will also find it of great interest, as will healthcare managers, as well as policy makers and shapers. From reviews of the First Edition: 'Even the more technical sections are expressed in a straightforward language. The style is clear, flowing and engaging. Useful.' THE BRITISH JOURNAL OF GENERAL PRACTICE 'Thought provoking. Clear, understandable and uses real examples from general practice. This is a book for GPs who wish to take a step back from daily practice and think about the reasons behind their actions.' PULSE Delivering Better Services for People with Long-term Conditions Building the House of Care This paper describes a co-ordinated service delivery model - the 'house of care' - that aims to deliver proactive, holistic and patient-centred care for people with long-term conditions. It includes learning from a number of sites in England that are working to achieve these goals, and makes recommendations on how key stakeholders can work together to improve care for people with long-term conditions. Child Public Health *Oxford University Press* Despite children making up around a quarter of the population, the first edition of this book was the first to focus on a public health approach to the health and sickness of children and young people. It combined clinical and academic perspectives to explore the current state of health of our children, the historical roots of the speciality and the relationship between early infant and child health on later adult health. Child public health is a rapidly developing field, and is increasingly recognised throughout the world as a major area of focus for population health. Targeting the health of children now is essential if we are to achieve a healthy population as adults. For the second edition the text has been revised and updated with new material on health for all children, global warming, child participation, systems theory, refugees, commissioning, and sustainable development. Child Public Health 2e will be of interest to public health practitioners, paediatricians, general practitioners with a child health and commissioning interest and GP trainees. Whilst paediatricians are given a unique population perspective on their clinical specialty, public health professionals will gain a specialist insight into a specific population group and primary care doctors, nurses and managers will find support for their commissioning and clinical governance agendas. Learning Report Looking for Value in Hard Times: How a New Approach to Priority Setting Can Help Improve Patient Care While Making Savings *The Health Foundation* This report describes a new approach to priority setting called Star (socio-technical allocation of resources). The approach is designed to help commissioners and others pinpoint where they may be able to get additional value from their resources by using them more effectively. Commissioning for Health and Social Care *SAGE* This practical text takes you methodically and logically through the challenging task of commissioning and procuring public services across the health and social care sector. Split into four parts, it moves step-by-step through each stage of the commissioning cycle established by the Institute: Plan Do Review Analyse Chapters include key terms which support learning, case studies which help you apply the theory to different contexts and exercises which encourage reflection. The book is essential reading for those taking postgraduate courses in commissioning and those studying management and leadership in health and social care at postgraduate level. It is also valuable reading for professionals working in the health and social care sector. Commissioning third report of session 2010-11, Vol. 2: Oral and written evidence *The Stationery Office* Commissioning : Third report of session 2010-11, Vol. 2: Oral and written Evidence Healthy lives, healthy people our strategy for public health in England *The Stationery Office* The Government recognises that many lifestyle-driven health problems are at alarming levels: obesity; high rates of sexually transmitted infections; a relatively large population of drug users; rising levels of harm from alcohol; 80,000 deaths a year from smoking; poor mental health; health inequalities between rich and poor. This white paper outlines the Government's proposals to protect the population from serious health threats; help people live longer, healthier and more fulfilling lives; and improve the health of the poorest. It aims to empower individuals to make healthy choices and give communities and local government the freedom, responsibility and funding to innovate and develop ways of improving public health in their area. The paper responds to Sir Michael Marmot's

strategic review of health inequalities in England post 2010 - "Fair society, healthy lives" (available at <http://www.marmotreview.org/AssetLibrary/pdfs/Reports/FairSocietyHealthyLives.pdf>) and adopts its life course framework for tackling the wider social determinants of health. A new dedicated public health service - Public Health England - will be created to ensure excellence, expertise and responsiveness, particularly on health protection where a national response is vital. The paper gives a timetable showing how the proposals will be implemented and an annex sets out a vision of the role of the Director of Public Health. The Department is also publishing a fuller story on the health of England in "Our health and wellbeing today" (http://www.dh.gov.uk/prod_consum_dh/groups/dh_digitalassets/@dh/@en/@ps/documents/digitalasset/dh_122238.pdf), detailing the challenges and opportunities, and in 2011 will issue documents on major public health issues. Working in Public Health An introduction to careers in public health *Routledge* What can you contribute to improving and protecting the health of your community? Public health is becoming an increasingly central area of healthcare practice and people working in public health come from a wide range of disciplines and backgrounds. This practical and accessible book maps out the range of exciting and varied options open to people considering a career in public health, and provides helpful information on how to get there, either as a fully-fledged specialist or in an operational practitioner role. Designed especially for those wanting to learn about public health, it looks at public health work in a range of settings, from health services to the commercial sector, and in a range of different roles, from health protection to public health intelligence. Numerous personal accounts and case studies from highly experienced practitioners and specialists, as well as those new to their roles, illustrate what their roles involve and how have they had an impact on improving health and reducing inequality. This is the ideal book for anyone interested in putting public health at the centre of their working lives. High Quality Care for All NHS Next Stage Review Final Report *The Stationery Office* This review incorporates the views and visions of 2,000 clinicians and other health and social care professionals from every NHS region in England, and has been developed in discussion with patients, carers and the general public. The changes proposed are locally-led, patient-centred and clinically driven. Chapter 2 identifies the challenges facing the NHS in the 21st century: ever higher expectations; demand driven by demographics as people live longer; health in an age of information and connectivity; the changing nature of disease; advances in treatment; a changing health workplace. Chapter 3 outlines the proposals to deliver high quality care for patients and the public, with an emphasis on helping people to stay healthy, empowering patients, providing the most effective treatments, and keeping patients as safe as possible in healthcare environments. The importance of quality in all aspects of the NHS is reinforced in chapter 4, and must be understood from the perspective of the patient's safety, experience in care received and the effectiveness of that care. Best practice will be widely promoted, with a central role for the National Institute for Health and Clinical Excellence (NICE) in expanding national standards. This will bring clarity to the high standards expected and quality performance will be measured and published. The review outlines the need to put frontline staff in control of this drive for quality (chapter 5), with greater freedom to use their expertise and skill and decision-making to find innovative ways to improve care for patients. Clinical and managerial leadership skills at the local level need further development, and all levels of staff will receive support through education and training (chapter 6). The review recommends the introduction of an NHS Constitution (chapter 7). The final chapter sets out the means of implementation. Market Research in Health and Social Care *Routledge* The shift to managed markets has meant that whilst planners and purchasers of health and social services seek information on needs, managers who provide these services seek information on performance and response. Market research contributes to both. This text is a comprehensive and rigorous introduction to the relevance, planning and management of market research in the areas of health and social care that have developed in Britain and most other industrialised countries. It features: * an explanation of how managed markets provide the context for market research * a comprehensive guide to choosing the appropriate survey method * recommendations for commissioning, monitoring and implementing results * practical advice on producing successful student projects * a comparative international perspective. Intended for managers and students of public sector management and marketing, this outstanding book contains instruction on research methods, practical advice for managers and professionals on how to commission, monitor and implement the results of market research, and an excellent selection of case studies. Oxford Textbook of Violence Prevention Epidemiology, Evidence, and Policy *Oxford Textbooks in Public Health* The Oxford Textbook Violence Prevention brings together an international team of experts to provide an extensive global account of the global mortality and morbidity burden caused by violence through examining the causes of violence, and what can be done to prevent and reduce violence. Towards Managed Primary Care The Role and Experience of Primary Care Organizations *Routledge* The last decade has witnessed a transformation in the organization and management of primary care. In *Towards Managed Primary Care*, the authors examine the background and development of Primary Care Groups and Primary Care Trusts (PCG/Ts) in the English NHS. The book focuses on the practical experience of developing and managing PCG/Ts and on the lessons that can be drawn from this for future policy relating to the management and evaluation of such organizations in the UK and elsewhere. The work: ¶ Provides an overview of the background to the development of PCG/Ts in England, set within the context of international developments of similar primary care organizations; ¶ Examines the organization and management of PCG/Ts; ¶ Analyses the impact of PCG/Ts on the provision of health services and on the wider health system; ¶ Explores the challenges inherent in carrying out research into primary care organizations; ¶ Focuses on the future development and evaluation of primary care organizations. With chapter conclusions setting out evidence-based lessons for developing and researching primary care organizations, this book will be an invaluable guide for all those interested or involved in health policy, health services research and primary care organization and management. Draft Legislative Reform (Clinical Commissioning Groups) Order 2014 - HC 1224 *The Stationery Office* People who are Homeless Mental Health Services : a Place in Mind : Commissioning and Providing Mental Health Services for People who are Homeless *Stationery Office/Tso* Discussing the provision of care for the homeless mentally ill, this report is based upon fieldwork at ten locations. It highlights instances of good practice and the findings which represent a call for action. NHS managers, social services and housing departments should find this report useful. Purchasing To Improve Health Systems Performance *McGraw-Hill Education (UK)* Purchasing is championed as key to improving health systems performance. However, despite the central role the purchasing function plays in many health system reforms, there is very little evidence about its development or its real impact on societal objectives. This book addresses this gap and provides: ·A comprehensive account of the theory and practice of purchasing for health services across Europe ·An up-to-date analysis of the evidence on different approaches to purchasing ·Support for policy-makers and practitioners as they formulate purchasing strategies so that they can increase effectiveness and improve performance in their own national context ·An assessment of the intersecting roles of citizens, the government and the providers Written by leading health policy analysts, this book is essential reading for health policy makers, planners and managers as well as researchers and students in the field of health studies. Contributors: Toni Ashton, Philip Berman, Michael Borowitz, Helmut Brand, Reinhard Busse, Andrea Donatini, Martin Dlouhy, Antonio Duran, Tamás Evetovits, André P. van den Exter, Josep Figueras, Nick Freemantle, Julian Forster, Péter Gaál, Chris Ham, Brian Hardy, Petr Hava, David Hunter, Danguole Jankauskiene, Maris Jesse, Ninel Kadyrova, Joe Kutzin, John Langenbrunner, Donald W. Light, Hans Maarse, Nicholas Mays, Martin McKee, Eva Orosz, John Øvretveit, Dominique Polton, Alexander S. Preker, Thomas A. Rathwell, Sabine Richard, Ray Robinson, Andrei Rys, Constantino Sakellarides, Sergey Shishkin, Peter C. Smith, Markus Schneider, Francesco Taroni, Marcial Velasco-Garrido, Miriam Wiley Nurses and Nursing Influencing Policy *Radcliffe Publishing* This text aims to explore the way in which nurses and nursing can shape the development of public health policy. It focuses on the development of public health within the current NHS reforms as well as the European Union. The Art And Science Of Mental Health Nursing: Principles And Practice A Textbook of Principles and Practice *McGraw-Hill Education (UK)* A comprehensive core student text which combines theoretical foundations of mental health nursing with practical skills and interventions. Governing the New NHS Issues and Tensions in Health Service Management *Routledge* The new NHS is a very different organisation to the one set up 60 years ago. Two decades of reforms have introduced a market element, unprecedented transparency, patient choice, new incentives, devolved accountabilities and a host of new regulatory bodies. All these changes have made governance a crucial and contested issue in health care. *Governing the New NHS* makes sense of the new systems and will enable anyone interested in healthcare governance to navigate their way confidently through the maze. It describes, assesses and critiques the new governance arrangements. It examines how they are working in practice and how practitioners are responding. The book: explains current governance arrangements and explores related issues and tensions discusses the roles and interrelationships of boards and effective board practice offers a range of practical tools and frameworks. Each chapter is supplemented with expert witness statement written by leading practitioners in the health system. This practical book will be invaluable to all those interested in health governance, policy and management - whether academic, student or practitioner. The Art and Science of Mental Health Nursing Principles and Practice *McGraw-Hill Education (UK)* This comprehensive nursing text has been fully and extensively updated for this third edition, and offers students a complete guide to the art and science of mental health nursing. The book combines theory and practice to look in-depth at: Different 'types' of mental health problems ; Different therapeutic interventions ; The practical tools of nursing such as risk, assessment, problem solving ; Key themes such as ethics, law and professional issues. Healthy lives, healthy people update and way forward *The Stationery Office* The Government's vision for a future Public Health service is set out in this publication. Communities will play a key role in the new system, which will have a clear focus on prevention and reducing inequalities and will work across Government to address the wider social determinants of health. Part of developing this new system will entail clarifying the new leadership role for local authorities and their directors of public health, across health improvement, health protection and population health advice to the NHS. Also establishing a new integrated public health service, Public Health England, to drive improvements in health and protect against health threats. Public Health England will be an executive agency of the Department of Health, providing greater operational independence within a structure that is accountable to the Health Secretary; and clear principles for emergency preparedness, resilience and response. The new system will integrate the three pillars of public health; health protection; health improvement and health services Purchasing for Health A Multidisciplinary Introduction to the Theory and Practice of Health Purchasing Purchasing for health is more than contracting the best value for money services. Contracting is one means to the end of improving health and preventing illness. Public purchasing is a new task and an emerging health management discipline. This book gives an introduction to the theory and practice of the subject, describes key issues and outlines concepts and practical approaches to purchasing for health. It judges different approaches to purchasing against a view of the purpose of NHS commissioning, and of commissioning organizations as service businesses. The book is mainly for UK health purchasing managers working for health authorities and for primary care physicians or centres with a purchasing fund. The book also makes available some of the experience of seven UK NHS integrated health purchasers (commissioning agencies) in forming and performing joint district health authority (DHA) and family health services authority (FHSA) commissioning. Parts of the book draw on a purchaser development programme for these agencies, and this accounts for the emphasis on practical problems and solutions in the later chapters. Health Policy A Critical Perspective *SAGE* This textbook provides a critical assessment of developments in health and healthcare policy within the UK and Europe. Each chapter integrates conceptual themes drawn from the fields of sociology and political science to offer a unique combination of theory, historical detail and wider social commentary. The book is divided into four sections: - Section One establishes a theoretical basis for the analysis of contemporary health policy. - Section Two examines the key constituents of health care 'systems', which includes a comparative analysis of EU member states. - Section Three focuses on contemporary health care policy and provision in the UK. - Section Four assesses the increasingly limited ability of national governments to reduce threats to the health of their populations. Written in an accessible style, the student-friendly approach highlights key concepts and includes introductions, summaries and examples of further reading. Each chapter also includes case studies and activities which encourage the reader to think about the planning, implementation and assessment of specific healthcare policies. This is a timely and authoritative textbook that covers a key topic of the curriculum while also contributing to topical debates. The book will be essential reading for healthcare and social science students taking modules in health policy, and will also be of interest to policy makers and practitioners in the field of healthcare. The public health system in England *Policy Press* Health systems everywhere are experiencing rapid change in response to new threats to health, including from lifestyle diseases, risks of pandemic flu, and the global effects of climate change but health inequalities continue to widen. Such developments have profound implications for the future direction of public health policy and practice. The public health system in England offers a wide-ranging, provocative and accessible assessment of challenges confronting a public health system, exploring how its parameters have shifted and what the origins of

dilemmas in public health practice are. The book will therefore appeal to public health professionals and students of health policy, potentially engaging them in political and social advocacy. Public health twelfth report of session 2010-12, Vol. 2: Oral and written evidence *The Stationery Office* Additional written evidence is contained in Volume 3, available on the Committee website at www.parliament.uk/healthcom **Voices Off Tackling the Democratic Deficit in Health** *Institute for Public Policy Research* **Public Expenditure on Health and Care Services Eleventh Report of Session 2012-13, Vol. 1: Report, Together with Formal Minutes, Oral and Written Evidence** *The Stationery Office* This report states that the values of the NHS will only be reflected in practice if NHS and social care services are 're-imagined'. The care provided by the health and social care system will break down if quicker progress is not made to develop more integrated health and social care services which focus on meeting the needs of individual patients. It is unlikely that public expenditure on health and social care services will increase significantly in the foreseeable future. This means that the only way to sustain or improve present service levels in the NHS will be to focus on a transformation of care through genuine and sustained service integration. There must be a much more joined up approach to commissioning health and care services. On other issues the Health Committee also concludes: measures currently being used to respond to the Nicholson Challenge too often represent short-term fixes rather than the sustainable long-term service transformations; changes in tariff payments within the NHS do not constitute 'efficiency savings' - they are simply internal transfers; under-spending against budget of money allocated to the NHS has attracted adverse comment and the MPs call for a general review of the operation of Treasury rules; the NHS will not be able to rely on the present rate of paybill savings once the present restraints on public sector pay are relaxed in April 2013 **Health Care Needs Assessment The Epidemiologically Based Needs Assessment Reviews** *Radcliffe Publishing* Providing vital updates, this two volume set describes the central role and aim of health care needs assessment in the NHS health care reforms, and explains the 'epidemiological approach' to needs assessment, and the effectiveness and availability of services. **Equity and excellence: liberating the NHS** *The Stationery Office* **Equity and Excellence : Liberating the NHS: Presented to Parliament by the Secretary of State for Health by Command of Her Majesty** **EBOOK: Change-Promoting Research For Health Services** *McGraw-Hill Education (UK)* Health services globally are changing, strategically, structurally and clinically. Research and Development (R&D) plays a key role, because only good research can elucidate and challenge the status quo or future possibilities for effective health care. Researchers and managers have a duty to collaborate with clinicians, to understand and make the most of each others' skills. This necessitates a new paradigm of health service research which is part of a change management culture and change promotion. A clear philosophical and practical distinction is required between R&D and fundamental biomedical science. This book has been written for people who make decisions and bring about change, at all sorts of levels, and in a wide range of disciplines. They include clinicians in many specialities, as well as administrative staff, and general managers of healthcare organizations. It is also for people doing, or wanting to do, research and development in this fascinating area. **Bringing Together Physical and Mental Health A New Frontier for Integrated Care**